Honda Aircraft Company

Honda Aircraft Company, Inc. 6430 Ballinger Road Greensboro, NC 27409 USA Tel: 336.662.0246

Fax: 336.662.0852

May 30, 2011

Marshall Aerospace
The Airport at Cambridge
Cambridge, Cambridgeshire CB5 8RX

Attention: Ian Thomas **Subject:** Approval letter

Mr. Thomas,

It is my pleasure to inform you that your company is now considered an approved supplier for Honda Aircraft Company, Inc.

This approval is issued on the condition that your company continues to comply with the requirements defined in "HACI P 10-1-1 Supplier Requirements Manual – Product" and maintain acceptable product delivery performances.

Honda Aircraft Company, Inc. Quality Assurance may elect to audit your facility at any time during or prior to any contract in order to:

- Assure continuing compliance with contractual and quality requirements.
- Investigate any quality problems and assure that effective corrective action measures are implemented.
- Evaluate the effect of any change in facility, process, equipment, or management.

Your approval status will be periodically reviewed and / or revised based on supplier performance.

It is the policy of Honda Aircraft Company, Inc. to purchase only from approved suppliers who consistently meet our standards of quality and reliability. We look forward to a lasting relationship driven by a desire for continuous quality improvement.

Sincerely yours,

Study Tipley

Steve Shipley

Supplier Quality Management Honda Aircraft Company, Inc. Steven_shipley@haci.honda.com

cc: Supplier file